EU COOPERATION PROJECTS (TEMPUS & ERASMUS MUNDUS) *OUTCOMES AND LESSONS LEARNED* Ass. Prof. Almudena Hospido Vice-rector of Internationalisation



Scope of internationalisation

- International students on campus
- Offshore teaching activities

Teaching offshore inevitably challenges and confronts us with different traditions, expectations, living conditions and our own ability to respond to the unexpected. Our taken-for-granted attitudes may be turned upside down in myriad ways.

• International collaboration in research



- Academic staff from many nationalities
- Internationalised curriculum
- Social and academic integration between local and international students
- Staff and student mobility and study abroad



"I'll be happy to give you innovative thinking. What are the guidelines?"

The most dangerous phrase in the language is "we've always done it this way."

STRATEGIC APPROACH

Implications of this

- A long process
- Involves everyone; all students , all staff
- All the curriculum is affected
- Much of the implementation has to be delegated in others.
- Many aspects must be taken into account (ecomomic means/budget, visa issues, political situation, academic enviroment)

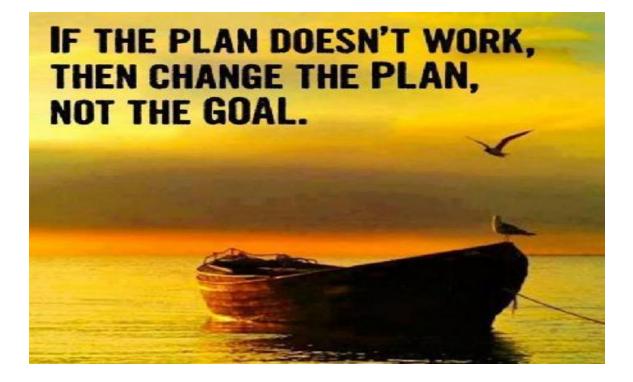


Top reasons for Internationalisation in Europe

- 94% prepare internationally knowledgeable graduates
- 62% build strategic alliances with Institutions abroad
- 54% promote innovation in curriculum and diversity of programs
- 35% ensure research and scholarships address international issues
- 35% respond to EU 's labour market needs

USC' Strategic Plan 2016-2020

- General objectives:
 - Foster the international added value of the University and promote international attractiveness
 - Foster the international visibility of the USC as "excellent environment for teaching and researching"
 - 3. Internationalization at home
 - 4. Promote the international research potential of the existing research groups



INDICATORS OF ACHIEVEMENT

Our TEMPUS footprint

COORDINATORS

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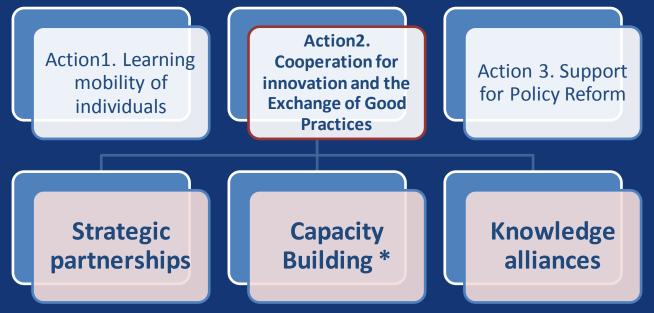


PARTICIPANTS

ESPRIT UNIVIA EIGER SAMUZ



Our KA2 footprint





COORDINATORS

PARTICIPANTS

ECCUM (Faculty of Mathematics)

Establishment of Computing Centres & Curriculum Development in Mathematical Engineering Master programme (http://eccum.famnit.upr.si/en/) LandCare (Polytechnic School)

Land Degradation and Rehabilitation in Mediterranean Environments (http://landcare.es/)

Q-SAFE (School of Engineering) TALC-ME (Faculty of Philology) PAThOGEN (Polytechnic School) URBAN DYNAMICS (Faculty of Geography)

Eramus Mundus Action II

Coordinated Projects (8)

LOT 15 (Brazil) LOT 17 (Brazil, Uruguay, Paraguay) LOT 18 (Argentina, Bolivia, Peru) CENTAURI (Central Asia) PEACE (Jordan, Palestine, Lebanon, Syria) PEACEII (Jordan, Palestine, Lebanon, Syria) EUPHRATES (India) MARHABA (Iran, Irak, Yemen)

Eramus Mundus Action II (participations)

Mashreq / Magreb AVEMPACE+ EUMETALIC I EUMETALIC II EMMAG EMAIL

CENTRAL

ASIA MARCOXXI ARCADE EMECW9 South /South-East Asia/China

> EXPERTS EXPERTS II EXPERTS III EMMA

South Caucasus Region ALRAKISI ALRAKISII MEDEA

Latin America Lot 20b

Geographical visibility Tempus/Erasmus Mundus



Overall outcomes 2009-15

- Budget managed :
 - Erasmus Mundus : 28 Million Euros
 - Tempus : 6 million euros
- Mobility flows
 - Erasmus Mundus : 1380 flows/grantees
- Universities involved :
 - Erasmus Mundus : 102 HEIs (as coordinators)
 - Tempus : 129 HEIs
- Seminars /workshops / conferences organized: +100

Guid TEMPU project n

Part I Quality of

Part II Internati
Part III Manager

Part IV Manager

Guide of (Management of an)

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Édité par: Jesús Arteaga Ortiz Anselmo Seoane Pampín Enrique López Veloso

de Bonnes Pratiques Gestion d'un Bureau de Relations Internationales



Commission Européenne

Tangible outputs: incoming grantees





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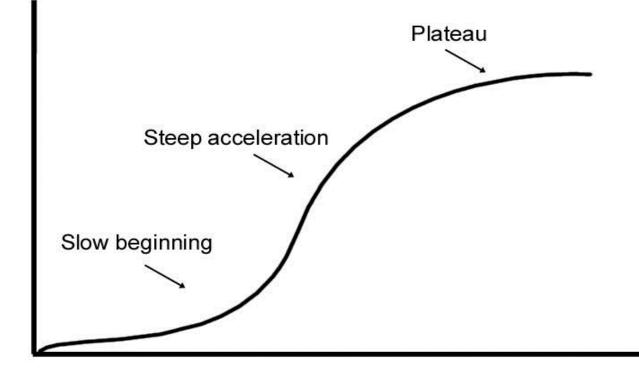
Don't walk alone ... much better as a team



a.C.v

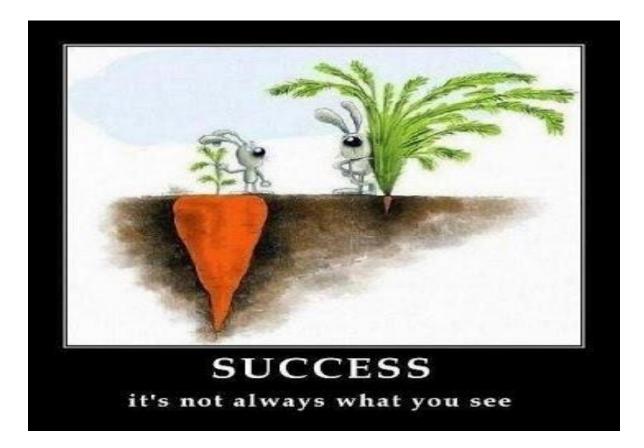
Learning curve in strategic partering

Performance measure



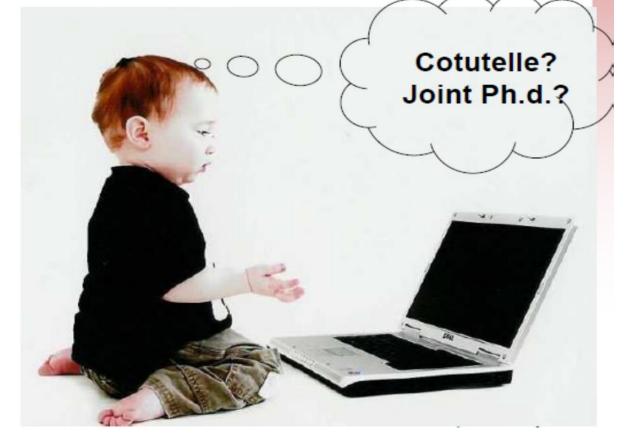
Number of trials or attempts at learning

Piece of cake???



KEY CHALLENGES FOR THE USC (5)

 Increase attainment levels to provide the graduates and researchers needed (Agenda 2020)



Improve quality and relevance of **HEIs and HE** (more transparency and international impact)



 Quality through mobility & international cooperation (attraction of talent)

Growing war on talents



 Knowledge triangle: linking HE, research & business for excellence and regional development



 Governance & funding to support strategic choices (internal reforms and supporting programs)



THERE WILL ALWAYS BE SOMEONE WHO SAYS THAT THEY CAN DO IT CHEAPER... BUT AT WHAT COST?



Take-home message: Invest in people and expertise!!!

CFO asks CEO: "What happens if we invest in developing our people and then they leave us?"

CEO: "What happens if we don't, and they stay?"

THANK YOU VERY MUCH FOR YOUR ATTENTION